

## Senior Business and Technical Change Architect, Analyst and Project Manager delivering transformation in Banking and Finance

Business and Technology Change Analyst & Project Manager for Banking and Finance, with international experience at Solifi, Barclays, Lloyds Banking Group, Bank of Ireland, BMW Bank, Stellantis, Honda, Accenture and as an independent consultant. Business benefits-focused full life-cycle project leadership and agile management: combining governance and experience with collaboration and attention to detail.

Subject matter expert in managing business and technology change in Business Finance, Consumer Credit and Vehicle Finance, successfully driving delivery of major transformation programmes implementing industry leading FinTech to regulated retail, commercial and corporate Financial Services businesses.

	Functional Architect & Consultant Solifi White Clarke Group	Interim Change Manager Transforming Finance		European IT Director Key Equipment Finance
		Barclays Corporate	Lloyds HBOS Wholesale Banking	
<i>Business and Technology Architect, Analyst and Change Project Management</i>	8 Years Experience	3 Years Experience	2 Years Experience	6+ Years Experience
<i>International Financial Services Domain Experience</i>	Retail & Commercial Vehicle Finance, Leasing and Contract Hire in UK, Europe & APAC	Corporate Asset Finance and Sales Finance	Structured Corporate Finance, Aircraft, Ship & Project Finance	Global Vendor Finance: Leases, Loans, Sale of Receivables across 15 Countries
<i>Delivering solutions in Finance Businesses, Regulatory Change, Payments, GL &amp; Accounting</i>	Implementations and Upgrades, multi-national payments & accounting, COVID forbearance, GDPR, Debt Respite, TCF Consumer Duty, regulatory reporting	Managing Environments, Configuration, Integration with 15 APIs including UK payments	Merging Corporate Finance & Banking Platforms. International & UK payments	Bringing 15 country operations onto unified platforms. Multi-GAAP lease accounting, multi-regulatory reports.
<i>Transformation for Finance businesses with aligned IT solutions</i>	Implementing Enhanced ERP Cloud-based product with new APIs, microservices and data streaming	Migration from legacy applications onto ALFAv5	Complex migration phase of Europe's largest Banking Migration	Managing Technology Roadmaps. Migrating to a single European Oracle platform
<i>Expert stakeholder management and communications. Working with international and virtual agile teams</i>	3 years on client site in Germany from scoping workshops to train the trainer. Now full time with agile working and virtual teams	2 years onsite with business, vendor and project team with near- and offshore teams	Business & project team across UK. New TOM, Customer Journey Comms	Programme management with stakeholders across US and Europe, off-shore development teams

## Professional Experience

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### **FUNCTIONAL ARCHITECT: Solifi formerly White Clarke Group** 2015 to Jan. 2024

Client facing Subject Matter Expert & Team Lead, Business Architect, Analyst and Project Management for Portfolio Management CMS. Auto Finance Clients including BMW Bank, BNPP Personal Finance, Bank of Ireland, Stellantis/Credit Agricole Auto Finance Drivalia, Honda Finance, Toyota FS Ireland, Secure Trust Bank, StartLine Motor Finance (SMF) & Lloyds Bank.

- **For Bank of a European car manufacturer:** Consultant and Functional Lead for Accounting and Payments. 30 month on-site client facing role from Project Initiation, scoping use cases, requirements, design of gaps, product development, UAT support and train the trainer to delivery.
- **For Motor Finance Division of UK Bank:** Functional Lead for Back Office Implementation, Project to deliver Wholesale Dealer Finance, Retail Front, Mid- and Back Office modules.
- **For European Banks and Finance Companies:** Enhancement Projects to support business change. Product Enhancements including Commissions, Debt Respite, GDPR, Consumer Duty & KYC, COVID forbearance & interest free payment holidays, Consumer Credit Act compliance, Credit Reference Agency and other regulatory reporting. Business mergers, migrations and transfers
- **For Finance Businesses of Global Car Manufacturers, Banks and Mortgage Funders.** Implementation of Portfolio Management. Agile Development of new version for Business Finance, Leasing and Consumer Credit. Specialising in product enhancements for Operational Reporting, Data Streaming and Microservices.

### **INTERIM CONSULTANT and Change Project Manager** 2009 to 2015

Providing analysis, consultancy, business change and project management, advising clients on finance and banking business transformation and delivery of IT enabled Operational Excellence.

- **Barclays Corporate Banking: Sales & Asset Finance:** Interim PM for technology transformation programme. Managing business configuration & environments and integration of 15 interfaces with CAP, HPI, Payments, documentation, data warehousing as part of 3 year transformation programme to migrate to ALFA V5. Led rapid evaluation of alternative suppliers to incumbent vendor.
- **Lloyds Banking Group - Wholesale Banking & Markets:** Change management for the integration of Halifax Bank of Scotland into Lloyds Banking Group, working on two programmes:
  - Business Change Management – Work stream Functional Lead for migration of Bank of Scotland Project Finance & Structured Corporate Finance client bank accounts, as part of Europe's largest banking integration. New Target Operating Models & Customer Journey communications.
  - Business PM/Analyst: Integrating HBOS/Lloyds lease finance portfolios onto single ALFA platform for Structured Corporate Finance
- **Ricoh Capital:** Business process and controls design for integrating operations of a captive funder and their parent operating company in UK and Europe. Working as an affiliate of Invigors LLP.

### **EUROPEAN IT DIRECTOR: Key Bank - Key Equipment Finance** 2002 to 2008

Promoted to European IT Director to deliver business-aligned enterprise applications and services across 15 countries. IT & business change leadership for Global Vendor Finance Division.

- Programme Management for industry-leading Oracle Lease Management and eBusiness Suite across 15 countries; reduced financial close from 2 weeks to 2 days. From Business Requirements, RFP to deployment across European business. Single instance, multi-currency, multilingual, multi-GAAP.
- Delivered compliance initiatives: SoX, Sanctions, KYC and AML with regulatory reporting including Basle ii
- Managing Technology Roadmaps to support the European business within the International US led group. Led a programme portfolio of 20+ projects supporting organisational change, totalling £5m+ investment.
- Migrating on-premise systems to virtual private cloud incl. European GL, slashing deployment time & cost.

## Professional Experience (continued)

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### EUROPEAN IS MANAGER: Leasetec Corporation International / KeyBank

- Headhunted for senior MIS role within a privately-owned finance group, acquired by KeyBank in FY1998, supporting business growth from 6 to 15 European countries, 250 international employees, \$400M assets

### PROJECT MANAGER: Lloyds Bank, Treasury Division

- Responsible for project delivery, including project management for interfaces including SWIFT. Project Management Office responsibilities for back office treasury systems.

### COMPUTER DEVELOPMENT/SYSTEM IMPLEMENTATION MANAGER: Lloyds Leasing

- Appointed to Development Manager, in big-ticket structured finance group. Delivered 2 year rewrite of integrated administration and accounting back-office systems onto the industry's first SQL database platform.
- Promoted to lead a programme of rapid IT downsizing and integration for migration off mainframe. Delivering system integration & upgrades, eliminating mainframe costs of £0.5m p.a.

### SENIOR CONSULTANT: Andersen Consulting (now Accenture)

- For Lease Pricing and Accounting package: Team Leader - Sales, Product management, development, customer training & support. Industry's first pricing tool for variable tax based lease pricing.
- For UK & US Manufacturing Companies & Financial Organisations: Started UK Practice for manufacturing BPR; lean processes, continuous improvement & 'Just in Time' supply chain strategies.

## Key Skills, Business Experience & Capabilities

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- Project & Programme Management Skills (Agile, PRINCE2 Practitioner, PMP, MSP). Significant Stakeholder and Business Relationship Management. Business transformation with Lean & Six Sigma (with experience in both Manufacturing & Financial Services). Strategic Architecture with TOGAF. Service Management with ITIL.
- Full range of corporate and retail credit products including loans, leases, hire purchase, PCP, conditional sale, sale of receivables, stock financing & floor planning, ship mortgages, aircraft leases and vehicle finance.
- I have in-depth experience on very broad variety of Finance Technologies, Enterprise Applications, Core Banking and Payment Systems, Including ALFA, Solifi/WCG CALMS Originations and Portfolio Management, FIS, ACBS and Ambit, Sopra Cassiopae and MBS, NetSol Leasepac, Sword APAC, Salesforce, ServiceNow, Oracle Lease Management & eBusiness Suite and SAP. Integration ETL with IIB, MuleSoft, WebSphere MQ.
- Highly proficient with MS Office, Visio and Project. JIRA. Data analysis: SQLServer, Oracle and Postgres SQL.
- International experience of financial regulatory reporting & compliance. Multi-GAAP Accounting & VAT for multinational reporting. I served on KeyBank's international data privacy working group, to research and ensure compliance in 25 jurisdictions.

## Qualifications, Accreditations and Professional Development

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Postgraduate Course in Production Methods & Management – Cambridge Institute for Manufacturing

Master of Arts: Engineering with Economics – Cambridge University (Corpus Christi College)

Languages: English (Native), French (Basic Business) and Spanish (Conversational)

PRINCE2:2005 & 2009 Practitioner Qualified & Accredited – achieved 100% pass mark.

## Personal Information; Nicholas Michael Swithin Evans

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**Driving Licence** Full, UK

**Nationality** British

**Interests and Community Work:** School Governor, Pets As Therapy volunteer, travel, wine & cooking.

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**Blog:** [transforming.finance](http://transforming.finance)